Campbell - School Action Plan - 2023-24 to 2025-26 Principal: Maureen Nesselrode								
Goal #1	Goal #1 Math - Opportunity Gaps - SOL							
Strategic Plan Goal Area	Student Success							
Strategic Plan Performance Objectives	PO-SS-1-By 2024, APS will reduce opportunity gaps for all reporting groups on state assessm	nents.						
Baseline Data	Spring 2023 - Math SOL Pass Rates Hispanic -56% English Learners - 53% Students With Disabilities - 29% Economic Disad - 57%	Identify if goal is required based on state or federal requirements, or other guidelines						
	3 Year Performance Goal							
Hispanic - Increase pass rate from 57% to at le EL - Increase pass rate from 53% to at least a 6 SWD - Increase pass rate from 29% to at least								
	Annual Performance Goals							
Annual Performance Goal Year 1 (2023-24)								
Annual Performance Goal Year 2 (2024-25) Hispanic - Increase pass rate from 63% to at least 67%, reducing the gap from 13% to 11% EL - Increase pass rate from 61% to at least 65%, reducing the gap from 15% to 13% SWD - Increase pass rate from 45% to at least 55%, reducing the gap from 31% to 23% Econ. Disadv Increase pass rate from 64% to at least 68%, reducing the gap from 12% to 11%								
Annual Performance Goal Year 3 (2025-26)   By June 2026, opportunity gaps on the Math SOL (aggregated for all grade levels) will be reduced by the following tiered goal:     Hispanic - Increase pass rate from 67% to at least 70%, reducing the gap from 11% to 10%     EL - Increase pass rate from 65% to at least 69%, reducing the gap from 13% to 12%     SWD - Increase pass rate from 65% to at least 62%, reducing the gap from 23% to 18%     Econ. Disadv Increase pass rate from 68% to at least 71%, reducing the gap from 10% to 9%								

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	Strateg	ic Plan Strate	gies				
Strategic Plan Strategies- PRIMARY	RY S-SS-2-Deliver curriculum through innovative and relevant instruction that is differentiated to meet the diverse needs of each student.						
Strategic Plan Strategies- ADDITIONAL (OPTIONAL) -	S-EW-2-Provide growth opportunities by implem	enting a compete	ency-based professional lear	ning and evalua	ation framework incl	usive of all staff members.	
	Α	ction Steps		_			
Action Steps	TITLE I SCHOOLWIDE COMPONENT (1-4)   ESSA EVIDENCE TIER (1- 4)   Responsible & Accountable   Monitoring for Implementation						
Tier 1 * Provide opportunities for EL and SpEd teachers to collaborate with Math Coach or grade-level CLT where ever they are supporting students. * Teacher will use workshop structures to regularly meet with the students in targeted small groups.		2	ESSA Tier 1: Strong Evidence	Sept - June, ongoing	Classroom teachers, EL, SpEd teachers, Math Coach,	Principal & APs will support with ATSS, Math, SPED & EL Office - will monitor by conducting walkthroughs and observations and attending CLTs.	
Tier 2 *Additional targeted small group 2-5x weekly using research based programs/strategies, progress monitored and documented. (Bridges, Dreambox (assigned lessons only) *Collaborative planning including EL and SpEd teachers to target identified needs. Identify target areas (power standards), to address students still scoring in Below Basic and Basic quantile ranges. Ensure that ELs have access to environmental and visual scaffolds (such as manipulatives, anchor charts for key vocabulary and processes, manipulatives, etc.) to aid comprehensible input and recall.		2	ESSA Tier 1: Strong Evidence	Sept - June, ongoing	Classroom teachers, EL, SpEd teachers, Math Coach,	Principal & APs will support with ATSS, Math, SPED & EL Office - will monitor by conducting walkthroughs and observations and attending CLTs.	
Tier 3 * In addition to the regular math-block, small group intervention 4-5x weekly using research based programs/strategies (ex. Bridges, Fraction Face off) * Progress monitoring every 6-8 weeks and adjustment in time or group made as needed. communication within the PLC regarding interventions		3	ESSA Tier 1: Strong Evidence	Sept - June, ongoing	Classroom teachers, EL, SpEd teachers, Math Coach,	Principal & APs will support with ATSS, Math, SPED & EL Office - will monitor by conducting walkthroughs and observations and attending CLTs.	
Professional Learning: Ongoing support for tea to students who are identified as basic or below		2	ESSA Tier 1: Strong Evidence		Classroom teachers, EL, SpEd teachers, Math Coach,	Principal & APs will support with ATSS, Math, SPED & EL Office - will monitor by conducting walkthroughs and observations and attending CLTs.	
	Prog	ress Monitori	ing				

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Strategic Plan Measures (Dropdown) - To determine if goal was achieved	M-SS-3- Math SOLs	Results of Progress (End of Year)	Math SOL			
Evidence of Progress toward Annual Goal (MP1)	Evidence of Progress toward Annual Goal (MP2)	Evidence of Progress toward Annu (MP3)	Evidence of Progress toward Annual Goal (MP4)			
School level- NWEA - MAP Growth Teacher/CLT/Grade -District Benchmarks [Mastery Connect] -SOL Quick Checks (Just in time Quick Checks) -Progress Monitoring Data from Intervetions	Teacher/CLT/Grade -District Benchmarks [Mastery Connect] -SOL Quick Checks (Just in time Quick Checks) -Progress Monitoring Data from Interventions	School level NWEA - MAP Growth Teacher/CLT/Grade -District Benchmarks [Mastery Connect] -SOL Quick Checks (Just in time Quick Che -Progress Monitoring Data from Interventions		School level- NWEA - MAP Growth Teacher/CLT/Grade -District Benchmarks [Mastery Connect] -SOL Quick Checks (Just in time Quick Checks) Progress Monitoring Data from Intervetions"		

Goal #2	Reading - Opportunity Gaps - SOL				
Strategic Plan Goal Area	Student Success				
Strategic Plan Performance Objectives	PO-SS-1-By 2024, APS will reduce opportunity gaps for all reporting groups on state assessm	ients.			
Baseline Data	Spring 2023 - SOL Black - Pass 72% (opp. gap 2%) Hispanic- Pass 57% (opp. gap 17%) EL- Pass 53% (opp. gap 21%) SWD- Pass 29% (opp. gap 45%) Econ. Disadv- Pass 57% (opp. gap 17%)	Identify if goal is required based on state or federal requirements, or other guidelines			
	3 Year Performance Goal				
READING SOL By 2026, opportunity gaps on the Reading SOL (aggregated for all grade levels) will be reduced by the following tiered goal: Black - Increase pass rate from 64% to at least a 68%, reducing the gap from 8% to 7% Hispanic - Increase pass rate from 52% to at least a 60%, reducing the gap from 20% to 15% EL - Increase pass rate from 44% to at least a 54%, reducing the gap from 28% to 20% SWD - Increase pass rate from 42% to at least a 53%, reducing the gap from 30% to 21% Econ. Disadv Increase pass rate from 55% to at least a 62%, reducing the gap from 17% to 13%					
Annual Performance Goals					

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	By June 2024, opportunity gaps on the Reading	SOL (aggregated	I for all grade levels) will be	reduced by the	following tiered goa	l:
Annual Performance Goal Year 1 (2023-24)	Black - Increase pass rate from 64% to at least a 68%, reducing the gap from 8% to 7% Hispanic - Increase pass rate from 52% to at least a 60%, reducing the gap from 20% to 15% EL - Increase pass rate from 44% to at least a 54%, reducing the gap from 28% to 20% SWD - Increase pass rate from 42% to at least a 53%, reducing the gap from 30% to 21% Econ. Disady Increase pass rate from 55% to at least a 62%, reducing the gap from 17% to 13%					
	By June 2025, opportunity gaps on the Reading	SOL (aggregated	l for all grade levels) will be	reduced by the	following tiered goa	ıl:
Annual Performance Goal Year 2 (2024-25)						
Annual Performance Goal Year 3 (2025-26)	bal   By June 2026, opportunity gaps on the Reading SOL (aggregated for all grade levels) will be reduced by the following tiered goal:     bal   Black - Increase pass rate from 71% to at least a 74%, reducing the gap to 6%     Hispanic - Increase pass rate from 64% to at least a 68%, reducing the gap from 13% to 12%     EL - Increase pass rate from 62% to at least a 66%, reducing the gap from 15% to 14%     SWD - Increase pass rate from 62% to at least a 66%, reducing the gap from 15% to 14%     Econ. Disadv Increase pass rate from 66% to at least a 69%, reducing the gap from 11% to 10%					
	Strateg	ic Plan Strate	gies			
Strategic Plan Strategies- PRIMARY	S-SS-2-Deliver curriculum through innovative ar		•	meet the diverse	e needs of each stu	dent.
Strategic Plan Strategies- ADDITIONAL (OPTIONAL) -						
	Α	ction Steps				
TITLE I   SCHOOLWIDE   COMPONENT   ESSA EVIDENCE TIER (1-   Responsible &   Monitoring for						
Tier 1:   Implement Systematic Core Phonics in K-3 with fidelity (Haggerty, Fundations and/or OG)   2   ESSA Tier 1: Strong Evidence   Sept-June, ongoing   Admin, All Teachers, Reading   Principal & APs will support on the sector of the sector					conducting walkthroughs and observations and attending	

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Tier 2: Continue: * Lexia recommended usage for structured litera * Lexia English for EL 1 and EL 2 Strengthen: * Implement Language Studio for EL students (N		2	ESSA Tier 1: Strong Evidence	Sept-June, ongoing	Admin, All Teachers, Reading Specialist,	Principal & APs will support with ATSS, ELA, SPED & EL Office - will monitor by conducting walkthroughs and observations and attending CLTs.
Tier 3: * Structured intervention block in addition to core ELA block		2	ESSA Tier 1: Strong Evidence	Sept-June, ongoing	Admin, All Teachers, Reading Specialist,	Principal & APs will support with ATSS, ELA, SPED & EL Office - will monitor by conducting walkthroughs and observations and attending CLTs.
Professional Learning - Focus on co-teaching model during CKLA instruction to provide EL and sped services during CKLA in gen ed. settings		2	ESSA Tier 2: Moderate Evidence	Sept-June, ongoing	Admin, All Teachers, Reading Specialist,	Principal & APs will support with ATSS, ELA, SPED & EL Office - will monitor by conducting walkthroughs and observations and attending CLTs.
	Prog	ress Monitori	ng		·	
Strategic Plan Measures (Dropdown) - To determine if goal was achieved	M-SS-1- Reading SOLs	Results of Prog (End of Year)	ress	Reading SOL		
Evidence of Progress toward Annual Goal (MP1)	Evidence of Progress toward Annual Goal (MP2)	Evidence of Progress toward Annual Goal Evi (MP3)			Evidence of Pro	gress toward Annual Goal (MP4)
School level- DIBELS Teacher/CLT/Grade- -End of Unit [Mastery Connect] -Quarterly Assessments [Mastery Connect] -VGA for taught standards"	Teacher/CLT/Grade-     -End of Unit [Mastery Connect]     -Quarterly Assessments [Mastery Connect]     -VGA for taught standards"		School level- DIBELS Teacher/CLT/Grade- -End of Unit [Mastery Connect] -Quarterly Assessments [Mastery Connect] -VGA for taught standards"		School level DIBELS Teacher/CLT/Gra -End of Unit [Mast -Quarterly Assess -VGA for taught st	ery Connect] ments [Mastery Connect]

Goal #3	Student Well-Being				
Strategic Plan Goal Area	Student Well-Being				
Strategic Plan Performance Objectives	PO-SWB-3-Key findings on the Your Voice Matters survey will show improvements in student social, emotional, and mental Health.				
Baseline Data	2022-23 - 52% favorable response	Identify if goal is required based on state or federal requirements, or other guidelines			
3 Year Performance Goal					

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By 2026, at least 66% of students with disabilitie	es will spend 80% or more of their school day in a	a general educati	on setting			
	Annual	Performance G	Boals			
Annual Performance Goal Year 1 (2023-24)	By June 2024, at least 52% of students with disa	abilities will spend	1 80% or more of their schoo	ol day in a gene	ral education setting	g
Annual Performance Goal Year 2 (2024-25)	By June 2025, at least 59% of students with disa	abilities will spend	1 80% or more of their schoo	ol day in a gene	ral education setting	g
Annual Performance Goal Year 3 (2025-26)	By June 2026, at least 66% of students with disa	abilities will spend	d 80% or more of their schoo	ol day in a gene	ral education setting	g
	Strateg	ic Plan Strate	gies			
Strategic Plan Strategies- PRIMARY	S-SWB-6-Increase co-taught sections of course	s and classes to	support the inclusion of stud	ents		
Strategic Plan Strategies- ADDITIONAL (OPTIONAL) -						
	ΑΑ	ction Steps	1	-	_	
Action Steps		<u>TITLE I</u> <u>SCHOOLWIDE</u> <u>COMPONENT</u> ( <u>1-4</u> )	ESSA EVIDENCE TIER (1- 4)	Timeline	Responsible & Accountable	Monitoring for Implementation
Provide CKLA in a co-teaching model for studer	ts with disabilities in general education settings	2	ESSA Tier 2: Moderate Evidence	Sept-June, Ongoing	Admin, All Staff	Principal & APs will support with SpEd Office - will
Pull data quarterly to montitor inclusion rate.		2	ESSA Tier 1: Strong Evidence	Sept-June, Ongoing	Admin, All Staff	monitor by conducting walkthroughs and observations and attending
Update IEPs to reflect co-teaching during CKLA		2	ESSA Tier 1: Strong Evidence	Sept-June, Ongoing	Admin, All Staff	CLTs.
	Prog	ress Monitor	ing			
Strategic Plan Measures (Dropdown) - To determine if goal was achieved	M-SWB-6- % of time SPED students spend in GenEd environments	Results of Proc (End of Year)	Iress	Spring 2024 Y	VM & Spring 2026	YVM
Evidence of Progress toward Annual Goal (MP1)	Evidence of Progress toward Annual Goal (MP2)	Evidence	e of Progress toward Annu (MP3)	ial Goal	Evidence of Pro	ogress toward Annual Goal (MP4)
LRE Dashboard	LRE Dashboard	LRE Dashboard			LRE Dashboard	

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Goal #4	Engaged Workforce					
Strategic Plan Goal Area	Engaged Workforce					
Strategic Plan Performance Objectives	PO-EW-2-By 2024, APS staff will respond at th	ne 75th percentile o	or better on staff engagemen	t and climate, a	as indicated by the	Your Voice Matters survey.
Baseline Data	2022- YVM 50% of staff responded favorably to the question of work	having the materials	they need to do their best	based on requirem	goal is required state or federal nents, or other udelines	
	3 Year	Performance	Goal			
By 2026, at least 94% classroom teachers will	report that they have the resources to support S	EL instruction (con	nects to YVM question on ha	aving materials	/resources do their	best work)
	Annua	I Performance G	ioals			
Annual Performance Goal Year 1 (2023-24)	By June 2024, at least 90% classroom teacher materials/resources do their best work)	s will report that th	ey have the resources to su	oport SEL instr	ruction (connects to	YVM question on having
Annual Performance Goal Year 2 (2024-25)	By June 2024, at least 92% classroom teacher materials/resources do their best work)	By June 2024, at least 92% classroom teachers will report that they have the resources to support SEL instruction (connects to YVM question on having materials/resources do their best work)				
Annual Performance Goal Year 3 (2025-26)	By June 2026, at least 94% classroom teacher materials/resources do their best work)	rs will report that th	ey have the resources to sup	oport SEL instr	ruction (connects to	YVM question on having
	Strate	gic Plan Strate	gies			
Strategic Plan Strategies- PRIMARY	S-SWB-1-Integrate culturally relevant concepts	s and practices into	all levels of school interaction	ons.		
Strategic Plan Strategies- ADDITIONAL (OPTIONAL) -						
		Action Steps				
Action Steps		TITLE ISCHOOLWIDECOMPONENT(1-4)	ESSA EVIDENCE TIER (1- 4)	Timeline	Responsible & Accountable	Monitoring for Implementation
Student services PLC will continue to meet weat data, and success of interventions.	ekly to discusss student needs, interventions,	4	ESSA Tier 3: Promising Evider	Sept-June, Ongoing	Admin, All Staff	Principal & APs will support
-Continue to provide a SEL lead teacher to sup -Continue to provide small group SEL and men	port school wide programming. tal health interventions for students.	4	ESSA Tier 1: Strong Evidence	Sept-June, Ongoing	Admin, All Staff	with Student Services Office - will monitor by conducting walkthroughs and observation
-Provide mindfulness strategies to Interlude stu -Incorportate EL habits of a learner into expedit		4	ESSA Tier 1: Strong Evidence	Sept-June, Ongoing	Admin, All Staff	and attending CLTs.

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Purchase Responsive Classroom SEL curriculu	im materials to support SEL instruction.	4	ESSA Tier 3: Promising Evide	1-2) August for initial traning, Sept-June, Ongoing	Admin, School leadership team
	Prog	ress Monitor	ing		
Strategic Plan Measures (Dropdown) - To determine if goal was achieved	M-EW-6- YVM Staff: Engagement Results	Results of Prog (End of Year)	ress	ΥVΜ	-
Evidence of Progress toward Annual Goal (MP1)	Evidence of Progress toward Annual Goal (MP2)	Evidence	e of Progress toward Annu (MP3)	al Goal	Evidence of Progress toward Annual Goal (MP4)
SEL Survey	School Survey	SEL Survey			YVM
	1				
Goal #5	Partnerships				
Strategic Plan Goal Area	Partnerships				
Strategic Plan Performance Objectives	PO-P-1-By 2024, at least 90% of APS families v	vill respond favor	ably on student and family er	ngagement on th	ne Your Voice Matters survey results.
Baseline Data	2022- YVM 85% favorable response by parents on category	/: Family Engage	nent	based on s requireme	oal is required tate or federal ents, or other delines Title 1
	3 Year	Performance	Goal		
By 2026, 90% of families will respond favorably	on student and family engagement on the YVM	survey results.			
	Annual	Performance C	oals		
Annual Performance Goal Year 1 (2023-24)	By 2026, 90% of families will respond favorably	on student and f	amily engagement on the YV	/M survey result	S.
Annual Performance Goal Year 2 (2024-25)					
Annual Performance Goal Year 3 (2025-26)   By 2026, 90% of families will respond favorably on student and family engagement on the YVM survey results.					
Strategic Plan Strategies					
Strategic Plan Strategies- PRIMARY	S-P-1-Provide training and resources for staff a	nd families to crea	ate meaningful partnerships	that support stud	dent success and well-being.
Strategic Plan Strategies- ADDITIONAL (OPTIONAL) -					
	A	ction Steps			

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Action Steps		<u>TITLE I</u> SCHOOLWIDE COMPONENT ( <u>1-4</u> )	ESSA EVIDENCE TIER (1- 4)	Timeline	Responsible & Accountable	Monitoring for Implementation
		1	Tier 4: Demonstrates a Rat	Fall 2023	Instructional Leadership Team	Principal & AP will monitor through check-in Bilingual Family Specialists, review of multi-lingual communications, and ensuring engagerment opportunities are offered at a variety of times and mediums
School-Family Partnership Principles with SY23 our work throughout the year is grounded in sha SY23-24 community of families about needs, pu family engagement oppportunities throughout the throughout the year • designing opportunities for	3 parent conferences per year and home visits hilly partnership by • collaboratively reviewing our 3-24 families, adjusting as necessary to ensure ared understanding • collecting input from our references, and priorities to inform the design of he year • publishing opportunities to engage or timely information sharing, input and o-way communication about child's learning and for student success that center the student	4	Tier 4: Demonstrates a Rat	i Sept-June	Principal & staff	Principal & AP will monitor through check-in Bilingual Family Specialists, review of multi-lingual communications, and ensuring engagerment opportunities are offered at a variety of times and mediums
Action 3 (Student Success): Support student academic success by collabora	ating with families so that they are informed og academic progress and data, provide parents and share curriculum and student progress with level expeditio showcases, community meeting,	2	SA Tier 3: Promising Evider	Sept-June	Classroom teachers and ILT	Principal & AP will monitor through check-in Bilingual Family Specialists, review of multi-lingual communications, and ensuring engagerment opportunities are offered at a variety of times and mediums
	Duran					
Strategic Plan Measures (Dropdown) - To determine if goal was achieved		Results of Prog	•	YVM		
Evidence of Progress toward Annual Goal (MP1)	Evidence of Progress toward Annual Goal (MP2)	(End of Year) It is the second seco		gress toward Annual Goal (MP4)		

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Exit Tickets		School based survey	YVM			
Goal #6	Chronic Absenteeism					

Goal #6	Chronic Absenteeism										
Strategic Plan Goal Area	Student Well-Being										
Strategic Plan Performance Objectives	PO-SWB-3-Key findings on the Your Voice Matters survey will show improvements in student social, emotional, and mental Health.										
Baseline Data	2022-23- Chronic Absenteeism rate was 19.41%	based on st requireme	oal is required tate or federal nts, or other delines	Level 2 - School Quality Indicator for Chronic Absenteeism							
3 Year Performance Goal											
By 2026, reduce chronic absenteeism to at lea	st 13%										
Annual Performance Goals											
Annual Performance Goal Year 1 (2023-24)	By June 2024, reduce chronic absenteeism to at least 17%										
Annual Performance Goal Year 2 (2024-25)	By June 2025, reduce chronic absenteeism to at least 15%										
Annual Performance Goal Year 3 (2025-26)	By June 2026, reduce chronic absenteeism to at least 13%										
	Strateg	gic Plan Strate	gies								
Strategic Plan Strategies- PRIMARY	S-SWB-2-Establish and promote a culture of physical, social, emotional, and mental health wellness.										
Strategic Plan Strategies- ADDITIONAL (OPTIONAL) -											
Action Steps											
Action Steps		<u>TITLE I</u> SCHOOLWIDE COMPONENT (1-4)	ESSA EVIDENCE TIER (1- 4)	Timeline	Responsible & Accountable	Monitoring for Implementation					
Student services PLC will include discussons of chronic absenteeism.				Monthly- starting in Sept.	Assistant Principal, Student Service PLC	Principal will monitor by conducting check-ins with Assitant Principal and Attendance Team and					

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Students with chronic absences will be refered to the SST process.		4	ESSA Tier 3: Promising Evidence	Monthly- starting in Sept.	Assistant Principal and attendance team	periodic review of SST referrals				
Attendance plans will be put in place		4	ESSA Tier 3: Promising Evidence	Monthly- starting in Sept.	Assistant Principal and attendance team					
Progress Monitoring										
Strategic Plan Measures (Dropdown) - To determine if goal was achieved	M-SS-14- Attendance	Results of Progress (End of Year)		Attendance Data						
Evidence of Progress toward Annual Goal (MP1)	Evidence of Progress toward Annual Goal (MP2)	Evidence of Progress toward Annual Goa (MP3)			Evidence of Progress toward Annual Goal (MP4)					
Attendance data	Attendance data	Attendance data			Attendance data					